

A portrait of Lionel Valadou, a man with grey hair and a beard, wearing a dark suit jacket over a light-colored shirt. He is looking upwards and to the left, with his right hand raised to his chin in a thoughtful pose. The background is dark and out of focus.

# LIONEL VALADOU

SAP Business Analytics Professional

## CONTACT DETAILS

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## SAP Business Analytics Professional

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### PROFILE

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Seasoned **SAP professional** with nearly **30 years** of expertise in **SAP ERP, Business Analytics, and Process Integration**, delivering tailored SAP solutions across complex, international projects since 1996. My experience spans both technical and functional domains, with roles from hands-on architect and developer to strategic manager and team leader.

I excel across the SAP project lifecycle, from comprehensive business requirements analysis to developing and optimizing reports, data models, interfaces, and data migrations. With specialized skills in **SAP Business Intelligence** and extensive experience leveraging **Power BI** with **SAP HANA**, I create actionable insights and drive business value by applying the latest in Business Analytics technology.

In leadership roles at **PwC Consulting** and **IBM**, I managed and mentored teams of up to 50 SAP professionals and contributed to projects across industries including Banking, Chemicals, Oil, Airlines, Packaging and Paper Industry, and Pharmaceuticals.

Over the past 15+ years as an **independent contractor**, I have combined hands-on expertise with strong managerial skills to guide clients on **strategic decisions and complex conversion and upgrade projects**. Leading teams of up to **30 FTEs** across the Mechanical industry, Chemicals, Railways and Mobility sectors, I deliver both technical insights and strategic oversight to ensure scalable, analytics-focused solutions that support growth and evolving business needs.

**#SAPBusinessAnalytics #SAPBW #PowerBI #DataDrivenInsights #BIArchitect #SAPProjectLeadership #BusinessIntelligence #HANA #DataTransformation #IndependentConsultant #StrategicGrowth**

# LIONEL VALADOU

## SAP Business Analytics Professional

### PROJECTS OVER THE LAST 5 YEARS

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10/2024 – 12/2024, 3 Months

STIB/MIVB, Brussels (Belgium)

**Business Intelligence Architect**

03/2024 – 09/2024, 6 Months

Puratos, Brussels (Belgium)

**Business Intelligence Expert**

10/2023 – 03/2024, 6 Months

STIB/MIVB, Brussels (Belgium)

**Business Intelligence Architect**

07/2023 – 12/2023, 6 Months

Infrabel, Brussels (Belgium)

**Business Intelligence Integration Manager**

01/2017 – 12/2023, 7 Years

Infrabel, Brussels (Belgium)

**Business Intelligence Designer Lead for Supply**

### LANGUAGES

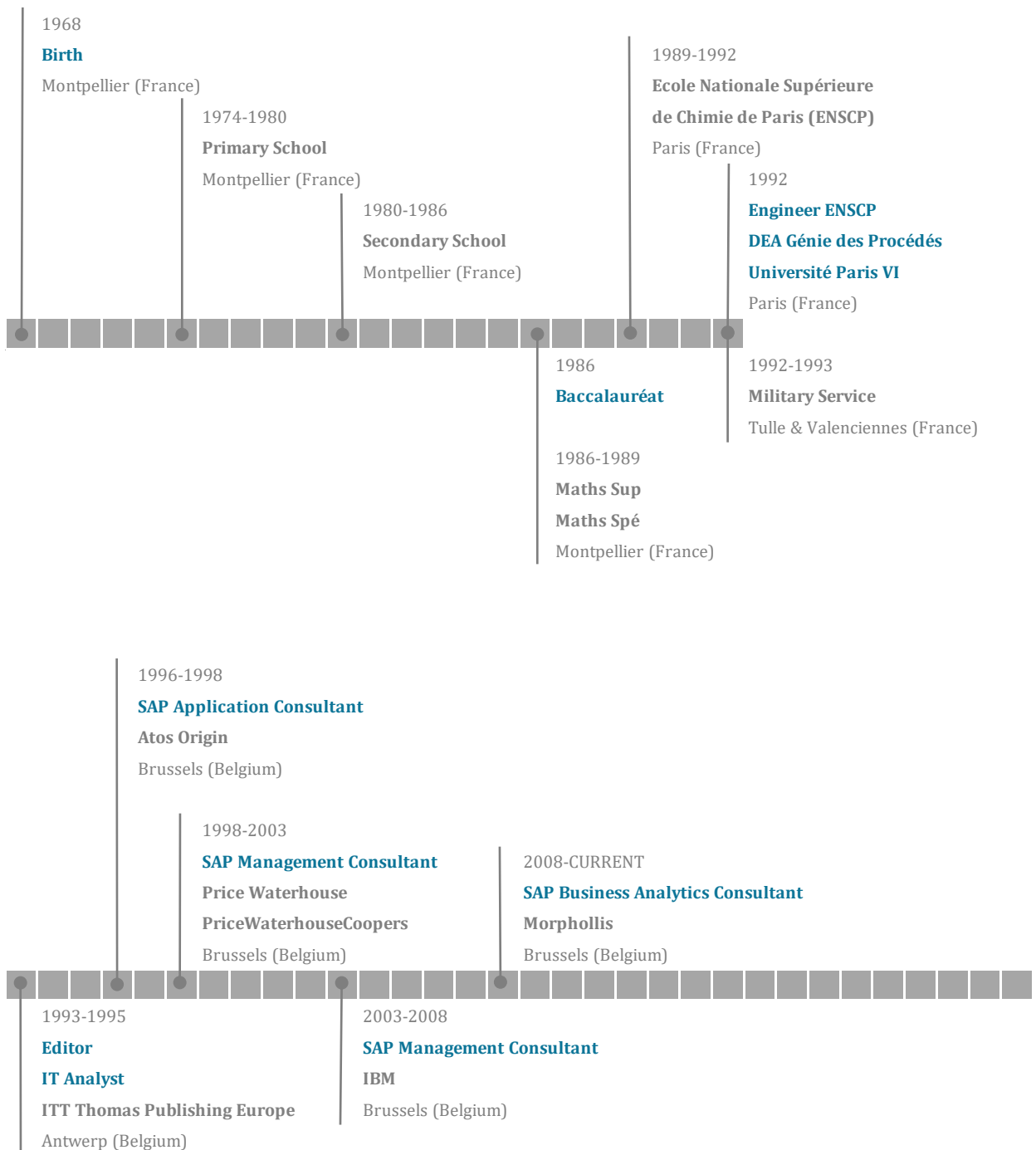
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- |            |                  |
|------------|------------------|
| ❖ French:  | Native           |
| ❖ English: | Fluent           |
| ❖ Dutch:   | Fair             |
| ❖ Spanish: | Basic (Duolingo) |

# LIONEL VALADOU

## SAP Business Analytics Professional

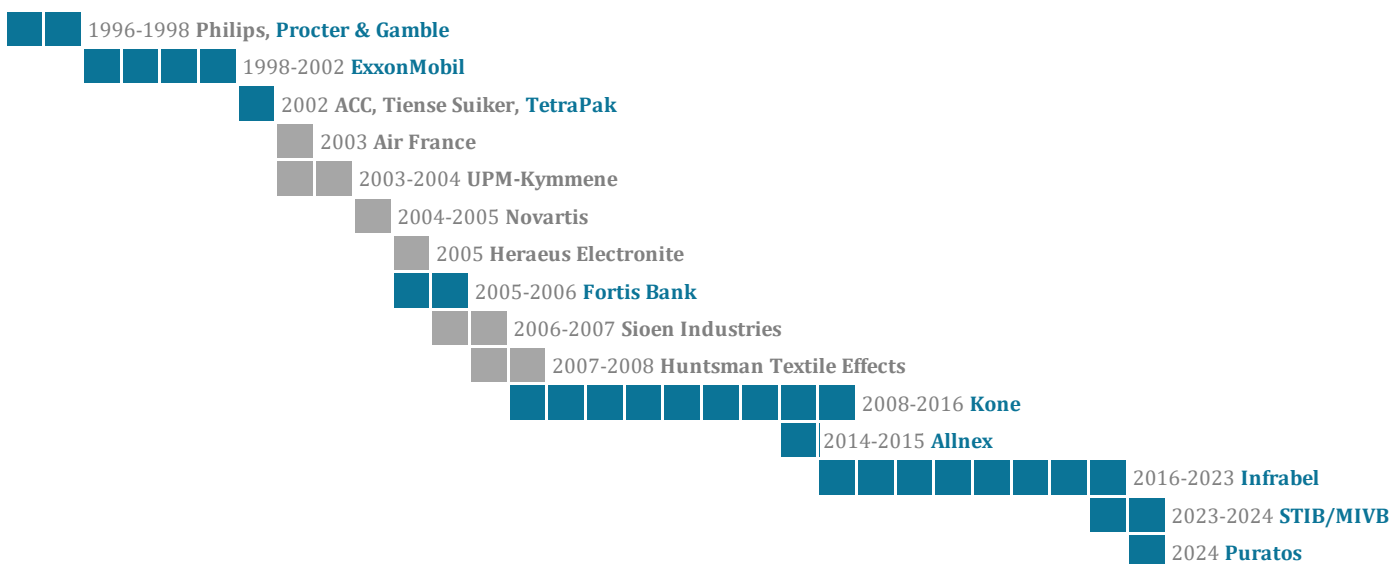
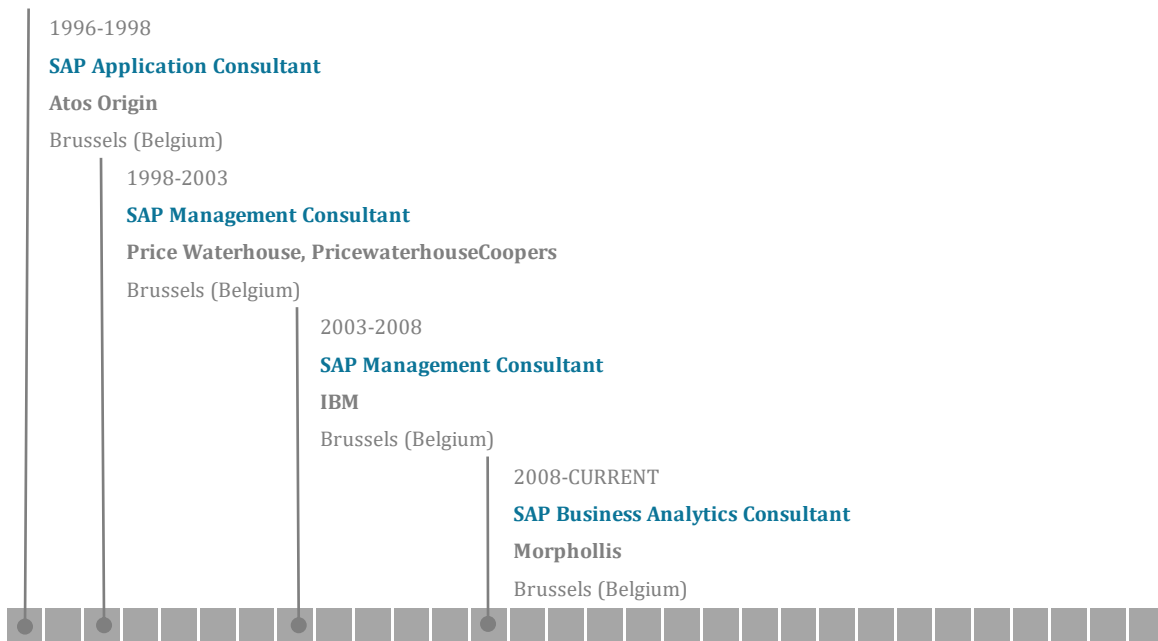
### TIMELINE: EDUCATION & CAREER



# LIONEL VALADOU

## SAP Business Analytics Professional

### TIMELINE: SAP CAREER & PROJECTS



 Role in Data & Analytics  
 Other roles

# LIONEL VALADOU

## SAP Business Analytics Professional

### LAST TRAINING ...

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- ❖ Upgrading Your SAP BW Skills to SAP BW/4HANA, SAP Learning Hub, 03/2024, 12 hours
- ❖ Fiori Reports & Embedded Analytics in SAP S/4HANA, LinkedIn, 01/2024, 1 hour
- ❖ SAP S/4HANA Embedded Analytics, Open SAP, 01/2024, 5 weeks
- ❖ Getting started with Data Science (Edition 2021), Open SAP, 08/2021, 4 weeks
- ❖ SAP HANA Performance and Security, Expertum, Workshops, Brussels, 05/2018, 2 days
- ❖ BW362, SAP BW Powered by SAP HANA, Learning Hub, Brussels, 12/2017, 3 days
- ❖ HA300, SAP HANA Modeling, Learning Hub, 09/2017, Brussels, 3 days
- ❖ SAP BW/4HANA in a Nutshell, Open SAP, 01/2017, 1 week
- ❖ Enterprise Machine Learning, Open SAP, 11/2016, 4 weeks
- ❖ An Introduction to SAP HANA by Dr. Vishal Sikka, Open SAP, 11/2016, 1 week
- ❖ BOD310, SAP BO Design Studio, SAP Belgium, Brussels, 11/2015, 3 days
- ❖ Sustainability & Business Innovation, Open SAP, 06/2014, 6 weeks
- ❖ QlikView Overview, QlikTech Finland, Helsinki, 05/2014, 2 days
- ❖ SAP BO Overview, Expertum Belgium, Bratislava, 05/2012, 2 days
- ❖ BOW315, SAP BO Web Intelligence XI 3.0: Report Design, eTraining, 11/2011, 3 days
- ❖ SAPBO, SAP Business Objects for SAP NetWeaver BI, SAP Belgium, Brussels, 10/2010, 2 days
- ❖ Delta BW 3.5 Course, IBM Internally, Brussels, 01/2004, 2 days
- ❖ BW330+BW340+BW350+BW360, BW Modelling, Extraction, Data Staging & Performance, Internally, Brussels, 12/2004, 5 days (compressed format instead of 12 days)
- ❖ BW305+BW310+BW315, BW Analysis, Reporting & Data Warehousing Overview, SAP Belgium, Brussels, 10/2004, 5 days (compressed format instead of 12 days)

### CERTIFICATIONS

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- ❖ SAP Certified Application Professional – Reporting and Analysis with SAP NetWeaver Business Warehouse (BW 700), March 2010
- ❖ Certified Development Consultant SAP NetWeaver '04 – Exchange Infrastructure, June 2007
- ❖ Certified Solution Consultant SAP NetWeaver '04 - Business Intelligence, March 2005
- ❖ Certified Solution Consultant in mySAP BI - Business Information Warehouse (2002), December 2004
- ❖ APICS - Certified in Production & Inventory Management, March 1998
- ❖ SAP R/3 Certified in ABAP Release 3.0x, December 1997

# LIONEL VALADOU

## SAP Business Analytics Professional

### 2023 - 2024

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10/2023 – 03/2024, 6 Months, 10/2024 – 12/2024, 3 Months

**STIB/MIVB, Brussels (Belgium)**

**Business Intelligence Architect**

BW4HANA and S4HANA Conversion projects

Role:

Key member of the Data & Analytics team, leading Business Intelligence (BI) strategy for the S4HANA/RISE conversion project.

Contributions:

- **BI Roadmap development:** Crafted a two-year BI Roadmap to guide multiple parallel projects, including the SAPBW/OnPrem to BW4HANA/RISE conversion and the transition of Business Objects to the Cloud.
- **Team alignment:** Structured the BI team within Data & Analytics to align with S4HANA conversion goals.
- **Stakeholder communication:** Established communication channels by coordinating meetings between Major Reporting Coordinators and D&A Developers, ensuring clear alignment on reporting requirements.
- **Data integration analysis:** Analyzed data sources to ensure smooth integration between ERP and Data Warehouse systems.

Tools: BW 7.4 SP17, BO 4.2, Eclipse 2023-03, HANA 2.00, Power BI Desktop 2.X, S4HANA/RISE, BW4HANA

04/2024 – 09/2024, 6 Months

**Puratos, Brussels (Belgium)**

**Business Intelligence Expert**

BW4HANA Conversion project

Role:

Prepare SAP BW on HANA system for BW4HANA conversion by cleansing and optimizing info objects.

Contributions:

- **Detailed planning:** Developed a plan to guide cleansing and preparation efforts for BW4HANA conversion.
- **Data modeling and reporting:** Designed and built HANA data models and Power BI reports, enabling real-time analysis of the SAP BW production environment.
- **Documentation and standards:** Created a business glossary for HANA data models and documented standardized procedures for cleansing operations.
- **Team collaboration:** Worked closely with the operational support team.

Tools: BW on HANA 7.4 SP17, Eclipse 2023-12, HANA 2.00, Power BI Desktop 2.X

# LIONEL VALADOU

## SAP Business Analytics Professional

**2020 - 2023**

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07/2023 – 12/2023, 6 Months

**Infrabel, Brussels (Belgium)**

### **Business Intelligence Integration Manager**

BI Coordination, S4HANA Conversion project

Role:

BI Coordinator, leading a team of 20 BI Designers to integrate SAPBI systems with the S4HANA Conversion project and manage upgrades for SAP Data Services and SAPBO platforms.

Contributions:

- Managed the coordination of BI Designer Leads and oversaw the integration of SAPBI systems with the S4HANA Conversion project, ensuring seamless alignment with organizational goals.
- Spearheaded upgrades for SAP Data Services and SAPBO platforms to enhance project efficiency.
- Maintained team cohesion by facilitating regular weekly meetings with BI Designer Leads to track progress, address challenges, and optimize workflows.

Tools: BW 7.5 SP20, BO 4.3 SP03, Eclipse 2013-03, HANA 2.00.031, Power BI 2.X, S4HANA/OnPrem

01/2020 – 12/2023, 4 Years

**Infrabel, Brussels (Belgium)**

### **BI Designer Lead for Supply and BI Supply Designer for Procurement**

BI Support and development

Role:

Led report and analysis development for Supply (Logistics, Procurement, Stock Accounting, Quality Management and TrackPro) and GRC domains, managing a team of 6 BI Designers and overseeing the SAP Ariba Reporting stream (Procurement).

Contributions:

- Implemented sprint tracking and organized daily stand-up meetings.
- Organized knowledge sharing sessions, peer reviews, and bi-weekly reviews on Power BI developments, HANA performance and data loading.
- Assessed the impact of upgrades, coordinating closely with the Supply Business and BI Domain Leads.
- Organized BI Supply domain resources and solutions, followed up on planning with the Business, developed and supported Procurement, Stock Accounting and GRC reports.

Tools: BW 7.5 SP20, BO 4.2 SP06, Eclipse 2021-06, HANA 2.00.XXX, Power BI Desktop 2.108.XXX.X



**SOME YEARS AGO...**

100  $\mu\text{m}$

# LIONEL VALADOU

## SAP Business Analytics Professional

**2017 - 2019**

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01/2017 – 12/2019, 3 Years

**Infrabel, Brussels (Belgium)**

**BI Integration Manager, BI Designer Lead for Supply and BI Designer for Procurement**

BI Coordination, support and development

Role:

- Coordinate BI activities within the SAP Business Competence Centre, managing a team of 25 Designers across 5 domains.
- Complete the Lumira 2.0 Ramp Up project, then decommissioned Lumira.
- Manage SAPBW and SAPBO upgrades.
- Evaluate visualisation tools: Power BI, QlikView, Tableau, Lumira, SAP Analytics Cloud, SAS Viya.
- Deploy Power BI across the organization (150 Key Users, 800 End Users).
- Manage the BI upgrade project to HANA, defining approach, training requirements, and development standards.
- Act as BI Designer Lead for Supply, addressing Procurement, Logistics and Inventory Controlling requirements.
- Serve as BI Designer for Procurement requirements.

Contributions:

- Maintained the BI Stream, organising monthly team meetings and weekly Lunch & Learn sessions with BI Designers and BI Designer Leads.
- Continuously reviewed organization and processes.
- Ensured delivery of defined deliverables, adapting governance for Power BI deployment.
- Delivered a Power BI training curriculum for all business units.
- Facilitated removal of the BEx Analyzer reports.
- Managed deliverables including planning upgrades, organizing workshops, defining approaches, coordinating with BI Designers and Key Users, and setting up testing scenarios.

Tools: BW 7.5 SP08, BO 4.2 SP05, Eclipse Oxygen 4, HANA 2.00.031, Power BI 2.7x

# LIONEL VALADOU

## SAP Business Analytics Professional

**2016**

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01/2016 – 12/2016, 12 Months

**Infrabel, Brussels (Belgium)**

**Business Intelligence Integration Manager**

BI Coordination

Role:

- Coordinate BI activities within the SAP Business Competence Centre, starting with a virtual team of 10 BI Designers, including internal resources.
- Manage conversions of BEx Analyser workbooks to new BO tools (Analysis, Web Intelligence, Design Studio, and Lumira) for Finance, Controlling, Investment, Procurement, Asset Management, Human Resources, and Logistics domains.

Contributions:

- Established the BI Stream within the Business Competence Centre and reviewed organization and processes.
- Delivered the BI Reporting Strategy, BI Decision Tree, BI Cookbook, BI Reporting Portfolio, BI Reporting Books, BI Knowledge Library, and BI Knowledge Point in coordination with the Integration Manager and the ESS (Basis) team within Infrabel.
- Defined the approach, planned and organized the execution of conversions for over 200 existing workbooks across 7 distinct areas, serving more than 600 active users from a total estimated population of 4000 users.
- Planned conversions, organized workshops with Process Leads and Key Users, defined the approach, followed up on planning with BI Designers and BI Key Users, and set up testing scenarios...

Tools: BW 7.4 SP14, BO 4.2 SP03

# LIONEL VALADOU

## SAP Business Analytics Professional

**2014 - 2017**

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01/2016 – 06/2017, 18 Months

**Kone International, Woluwe-Saint-Lambert (Belgium)**

**Business Intelligence Workstream Lead for the HANA Redesign**

HANA Redesign, SAPBW

Role:

- Execute the full life-cycle redesign of 5 reporting solutions to integrated seamlessly with the new SAPBW on HANA platform.

Contributions:

- Led analysis, design, construction and deployment of the reporting solutions, comprising more than 30 info cubes for sales order processing in the New Equipment/Door Businesses.
- Delivered planning for the redesign, developed new HANA Data models, HANA Views, and composite providers, designed BI Data flows and optimized queries on new info providers, provided both High-Level and Detailed Technical Specifications, and managed Transformations.
- Coordinated effectively with onsite resources of the offshore company to ensure project success.

Tools: BW on HANA 7.4, Query Designer, HANA Studio, BWMT (BW Modelling Tools)

10/2014 – 12/2015, 15 Months

**Allnex, Drogenbos (Belgium)**

**Business Intelligence Consultant**

SAPECC/SAPBW worldwide implementation project

Role:

- Develop reporting solutions and interfaces to third-party tools (such as Cognos and custom databases or file servers) in Finance and Controlling (including COPA), Purchasing, Plant Maintenance, and Quality Management areas.

Contributions:

- Served as a development consultant, analysing, designing and constructing of low, medium and complex requirements.

Tools: BW 7.4, Query Designer, SAP BO Analysis for MS Office 1.4

# LIONEL VALADOU

## SAP Business Analytics Professional

**2013 - 2015**

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07/2013 – 12/2015, 30 Months

**Kone International, Woluwe-Saint-Lambert (Belgium)**

**Business Intelligence Advisor**

Support and maintenance, SAPBW

Role:

- Provide BI Support and contribute to the BI Development (Planned Costs and Variant Configuration) and to the BPC (Consolidation) Implementation project
- Develop and support existing reporting solutions (Rush, CUPA, CNP, CVRT,...) addressing sales order revenues and costing, customer profitability, contract profitability and conversion rates.
- Execute development of complex requirements over 30 days, focusing on Variant Configuration and extraction of planned costs in delta mode.
- Design and develop interfaces from the CPM (BI) system to the BPC (Consolidation) system. The BPC (Consolidation) system aims to replace the Hyperion system used for consolidating the Financial figures of the company worldwide. The system should be fully integrated with the BI system.

Contributions:

- Served as business/technical advisor for many BI reporting solutions.
- Acted as the point of contact for the CUPA reporting solution (customer profitability) for Corporate, located in Finland.

Tools: BW 7.3, Query Designer, BPC 10.0

# LIONEL VALADOU

## SAP Business Analytics Professional

**2011 - 2013**

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01/2011 – 06/2013, 30 Months

**Kone International, Kraainem (Belgium)**

**Business Intelligence Expert**

Project SAP BPC

Role:

- Participate in the BPC (Planning) upgrade project aimed at transferring applications from BPC 7.5 to the new BPC 10 version, as part of a ramp-up project managed by SAP Belgium. Approximately 100 reports and input forms should be migrated and structured into 6 applications using custom script logic.
- Participate in the BPC (Planning) project to develop a consolidated forecasting tool for global sales and maintenance costs.
- Integrate existing Rush solutions into the planning tool for maintenance and support.
- Engage in BI Support & Development and contribute to the BPC (Planning) Implementation Project, which involves refreshing the existing BPC (Planning) system initially implemented on the BPC 7.5 version. Additional applications are added to the scope, the BPFs restructured, and the input schedules and reports reviewed to enhance user-friendliness.

Contributions:

- Provided expertise in data extraction from the SAPBW system to the BPC system, BADI coding, and corrections/reviews of input schedules and reports.
- Defined a migration strategy for the reports and input forms.
- Was accountable for the migration of one of the applications, originally developed in BPC 7.5.
- Maintained the BI Rush reporting solutions, coordinated with onsite resources of the offshore company and Kone support organization.
- Developed complex requirements over 15 days of development each.
- Analysed, designed, built and deployed an application used to plan major projects using the developed BI Rush solutions. Accountable for delivering the BPC (Planning) Data model, BI and BPC (Planning) Data flows using APD and queries on existing info providers, High-Level and Detailed Technical Specifications, Transformations for one of the to-be developed application.
- Maintained the BI Rush reporting solutions developed previously and coordinated with onsite resources of the offshore company.

Tools: BW 7.3, Query Designer, BPC 7.5 and 10.0

# LIONEL VALADOU

## SAP Business Analytics Professional

**2008 - 2010**

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02/2008 – 12/2010, 35 Months

**Kone International, Kraainem (Belgium)**

**Business Intelligence Expert**

Project Rush, SAPBW

Role:

- Participate in the BI Rush implementation project with the objective of developing a complex Corporate reporting solution on the new SAP NetWeaver BI 700 platform.
- Address the inefficiencies of the existing solution, comprised of a dozen ABAP extraction and reporting programs, by removing it due to its weight on SAP ERP systems.
- Develop a new BI solution consisting of a dozen custom info cubes gathering data from multiple DSOs using a multi-layer architecture.
- Enhance the Rush reporting solution to provide internal P&L statements per unit and offer a comprehensive overview of various business aspects, including the order portfolio, maintenance service contracts, sales figures, and the life cycle of equipment installed at customer sites.
- Enable reporting at the customer level using top customer attributes and hierarchies to empower sales account representatives in customer portfolio classification and market trend monitoring.
- Source data from SAP ERP modules including CO, SD, PM, CS, and PS, leveraging opening/closing balances and object status management.
- Implement supplementary reporting solutions atop the Rush solutions, utilizing info sets and multi providers to amalgamate information across existing reporting solutions. Those solutions exist either in the SAP ERP source systems or in the legacy SAP BW 350 system. Those solutions are the Customer Performance Analysis (CUPA) solution, the Contract Profitability (CNP) solution and the Conversion Rate solution.

Contributions:

- Analysed, designed, built and deployed the new reporting solution using SAP NetWeaver BI platform.
- Delivered on-time the Reporting Data Model, Logical Data Model, Data Flows, High Level and Detailed Technical Specifications, Process Chains Design, Data Targets and Info Providers, Transformations using ABAP coding... including the Project Management and delivery in the system of the solution.

Tools: BW 7.0-7.1, Query Designer

# LIONEL VALADOU

## SAP Business Analytics Professional

### 2007 - 2008

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03/2008 – 06/2008, 4 Months

**Huntsman Textile Effects, Everberg (Belgium)**

**Data Migration Analyst**

Project OASIS, SAP ECC

Role:

- Establish a set of common business processes worldwide through the OASIS project objectives.
- Simplify the current IT landscape.
- Implement a totally new application architecture utilizing SAP products, replacing BPCS systems previously in use.
- Incorporate group solutions, including a Global Data Warehouse, a common EH&S solution, and portal applications for requisitioning, warehouses, and customer order entry.
- Initiate the project with the analysis of common processes and the local implementation of the solution in China, Hong Kong, and Taiwan.

Contributions:

- Provided ad-hoc development and support in the Data Migration area.
- Designed and developed data objects including master recipes, functional locations, equipment, tangible assets, production versions, route determination, route stages, and transportation routes.

05/2007 – 01/2008, 9 Months

**Huntsman Textile Effects, Everberg (Belgium)**

**Technical Stream Lead**

Project OASIS, SAP ECC and SAP NetWeaver XI implementation

Contributions:

- Managed the Technical Stream in collaboration with the client counterpart.
- Delivered infrastructure setup, analysis, design, and implementation of forms, enhancements, and integration scenarios across Asia Pacific (first phase), EMEA, and the Americas.
- Worked with a landscape comprising approximately 600 different software components spread across more than 60 BPCS instances, custom AS/400 add-ons, and custom-built Microsoft .NET applications.
- Implemented a SAP solution, utilizing SAP ECC 6.00 with SAP NetWeaver XI 3.00, resulting in a drastic simplification of the systems landscape and reduction of the number of custom solutions in place.



# LIONEL VALADOU

## SAP Business Analytics Professional

**2006 - 2007**

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05/2006 – 04/2007, 12 Months

**Sioen Industries, Ardoois (Belgium)**

**SAP NetWeaver Team Lead**

Project SAFIRE, SAP ECC and SAP NetWeaver BI and PI implementation

Role:

- Lead the technical stream of the SAFIRE project to deploy SAP solutions across all operational countries, replacing the custom-enhanced ERP package JBA.
- Streamline the IT landscape by reducing the number of systems in use, resulting in improved operational visibility and reduced TCO for maintenance.
- Implement SAP ECC 6.0 system with IS-Mills solution, alongside applications such as LSMW for Data Migration, Covus/Formscape with RDI and XSF interfaces for Forms, SAP NetWeaver PI 7.0 for interfaces with Idoc and JDBC adapters, and SAP NetWeaver BI 7.0 for reports.
- Initiate the project with the development of a template, which is subsequently rolled out to each division in multiple waves.

Contributions:

- Managed a 3-FTE team with responsibility for maintaining the SAP systems, migrating legacy data, implementing integration scenarios, deploying forms, and delivering reports.
- Took charge of the complete technical track, organized the Data Migration, Forms, and Interface tracks independently, from analyzing requirements to designing solutions and deploying agreed solutions.

# LIONEL VALADOU

## SAP Business Analytics Professional

**2005 - 2006**

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05/2005 – 04/2006, 12 Months

**Fortis Bank, Brussels (Benelux)**

**Team Lead (Workflow, BI)**

Enhancement, maintenance & support of Benelux SAP systems

Role:

- Provide application maintenance services for the Benelux organizations in the domains of Human Resources, Finance & Controlling, Materials Management & Real Estate, including mid-sized development projects.
- Manage two SAP R/3 4.6C tracks, one for Belux and one for the Netherlands, along with two SAP BW 3.1 tracks, one for Belux and one for the Netherlands, both utilizing Business Objects 6.51 as a reporting tool.

Contributions:

- Coordinated remote development work with 3 offshore resources.
- Delivered estimate sheets, functional & technical design documents for all developments.
- Analyzed and resolved production incidents in various functional and technical areas.
- Led the development of custom-built workflows for support and new developments.
- Managed Business Intelligence maintenance activities, resolved incidents in both BW and BO areas, and designed/implemented new solutions as requested by the client.
- Supervised a BI team consisting of 3 BW FTEs located offshore, as well as 3 BW FTEs and 1 BO FTE located in Belgium.

# LIONEL VALADOU

## SAP Business Analytics Professional

### 2004 - 2005

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02/2005 – 04/2005, 3 Months

**Heraeus – Electro-nite - World Leader in Electronic Sensors, Houthalen (Belgium)**

**Analyst – Development Lead**

Belgium, France & Swiss Pilot implementation

Role:

- Triple pilot implementation of SAP R/3 Enterprise 4.70 application covering financial and logistics processes: Planning to Finished Products, Order-To-Cash, Purchase-to-Pay, Record-to-report (incl. Management Controlling).

Contributions:

- Design and deployment of a extendable fully-documented interface framework for file-based interfaces with ftp and archiving functionalities embedded. Reports and enhancements, implementation of a custom-built solution to cope with specific requirements of the client around the ATP check in sales order using standard SAP route scheduling functionalities. Responsible for Belgium/France interfaces: outgoing domestic & foreign payments, bank statements and payroll.

08/2004 – 01/2005, 6 Months

**Novartis Pharma - World Leader in the Consumer Health Industry, Vilvoorde (Belgium)**

**Development Team Lead**

Pharma ERP Program, Belgium roll-out

Role:

- PEP is a global integration program transforming the company's business processes and systems architecture using multiple SAP R/3 4.6C systems. Based on a core design that was rolled out to pilots in the US and UK and subsequent countries of which Belgium roll-out was one ; the total program has a user population of 10,000 users. PEP Belgium had a very aggressive planning with sharp deadlines for Blueprint (Core template FIT/GAP analysis), Realization, Testing/Training and Go Live preparation.

Contributions:

- In charge of 50 custom developments with a 3 FTE team in less than 2 months. Provided estimates, detailed planning for all developments, analysed/coded about 1/3 of the developments himself and performed quality and code reviews on the remainder. Owned the EDI developments, was the contact for the GENTRAN software vendor. Also, setup the system users and defined the complete set of background jobs for Belgium rollout.

# LIONEL VALADOU

## SAP Business Analytics Professional

**2003 - 2004**

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07/2003 – 07/2004, 13 Months

**UPM-Kymmene - Leading Paper Company Worldwide, Brussels (Belgium)**

### **Development Manager**

Chain 2000 Program, Order Fulfilment Project

Role: International SAP R/3 4.6B implementation. The overall objective was a single harmonized and unique standard SAP-Template worldwide in the areas of Sales Order Processing, Stock Management, Customer & Material Master, E-Business, Invoicing, CO/PA and Pricing. For the template which was implemented in UK/Ireland, more than 400 development issues were completed.

Contributions: Development Analyst for the Billing, Credit Management, Pricing & Output Determination areas. Development Manager for the 12-FTE Development team. Designed technical solutions, constructing them or assisting other developers. Follow up of client development. Owned the development plan and was providing progress to the Management team. Also solely designed, constructed and loaded the base materials used for variant configuration scenarios in all sales organisations and plants, and designed, constructed and monitored simple to medium-complex interfaces using ALE technology.

01/2003 – 06/2003, 6 Months

**Air France - One of the World's Leading Airlines, Orly (France)**

### **Technical Analyst & Data Migration Expert**

CAI2 Program

Role:

- Implementation of an SAP R/3 4.6C system to cover the business & reporting requirements of the industrial branch of the company. The project consists of re-engineering of financial, controlling and maintenance business processes to cover the maintenance of airplanes for all the customers, including the company itself.

Contributions:

- Wrote all detailed technical specifications for 100 custom developments being identified (ALE or flat-file interfaces, real-time connections, reports, user-exits, output documents) and served as liaison with a remote development centre managed by the client. Developed the Data Migration plans for analysis, design, integration and production loads, and defined the approaches for each of the 30 migration objects.
- Drawn the mapping sheets with the client, designed, constructed and tested all programs and LSMW objects. Included technical assistance and advice on various items such as transport paths, authorisations and security, batch scheduling...

# LIONEL VALADOU

## SAP Business Analytics Professional

**2002**

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06/2002 – 12/2002, 6 Months

**TetraPak - Market Leader in the Packaging Industry, Malmö**

**Reporting Technical Advisor**

ISP Program

Role:

- Worldwide SAP R/3 4.5B implementation project. This project consists of re-engineering and implementation of business processes in all business areas including Finance, Procurement, Production and Sales for multiple business units. The phase 5 of the project covers the rollouts in Norway, Sweden, Denmark, Finland, Mexico, Canada and Ireland.

Contributions:

- Analysis of reports in the Finance, Human Resource, Purchasing and Warehousing areas. He reviewed the existing activity groups for the Finance area with the User Access, the Organisation Alignment and Finance Business teams. Restructured Report Tree according to new activity groups. Designed and implemented enhancements to the Report Tree regarding its structure, the set of reports and the links made to the project-specific on-line help system. Technical assistance to the Training and Business teams to design a set of HTML-based Quick Reference guides. Analysis of performance issues on existing reports and provided recommendations to the Application Development team.

04/2002 – 05/2002, 2 Months

**Tiense Suiker - Subsidiary of the Largest European Sugar Group, Tienen**

**ACC - Specialist in IT Solutions for the Healthcare Sector, Leuven**

**SAP Portals Specialist**

Contributions:

- Designed and detailed the Common Infrastructure required for the implementation of the mySAP Enterprise Collaboration Portal 5.0 SP3 solution. Coordinated the proof-of-concept built to demo the main Knowledge Management scenarios envisioned by the client. Provided input to the project plans, the overall project approach, and the allocation and profiles of the technical resources.
- Estimated the workload required for the implementation of the mySAP Enterprise Unification Portal 5.0 SP3 solution and the unification of an Oracle Forms application.

# LIONEL VALADOU

## SAP Business Analytics Professional

**2000 - 2002**

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03/1998 – 03/2002, 4 Years

**ExxonMobil - Major Petrochemical Company, Zaventem**

### **Data Migration Specialist**

GMB Project - Global Marine Oil Business, 11/2001 – 03/2002, 5 Months

Role:

- Implementation of SAP R/3 4.0B solution for Accounting, Controlling, Procurement and Order to Cash processes for the Global Marine Businesses of Fuels and Lubes companies.

Contributions:

- Organised and executed the data migration activities required to set-up a new international company within an existing global SAP system. Data was extracted from Siebel and JDE systems, and consisted of customer masters, credit masters, products, vendor masters, G/L open items and balances, A/R open items, pricing files, specific IS-Oil data and additional files used in the set-up of cross-SAP boxes interfaces.

### **Plant Maintenance Data Migration Team Lead**

E-STRIPES Project – European Downstream Project, 09/2000 – 10/2001, 14 Months

Role:

- Implementation of SAP R/3 4.0B solution for Accounting, Controlling, Procure to Pay, Supply, Plant Maintenance, Projects to Assets and Order to Cash processes for the affiliates throughout Europe.

Contributions:

- Solely responsible for 3 FTE developers and data experts for PM data migrations, consisting of about 20 different files including projects, work centres, functional locations, equipments, work orders, notifications, preventive maintenance data, classification, DMS, object links, and QM inspection data. Several millions of records were loaded for a dozen refineries across Europe. Led the design, construction, testing and loading activities related to above files using LSMW objects and custom loading programs.

# LIONEL VALADOU

## SAP Business Analytics Professional

**1998 - 2000**

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### **Materials Management Business Analyst**

E-STRIPES Project – European Downstream Project, 08/1999 – 08/2000, 13 Months

Contributions:

- Analysis, design, configuration and unit testing of several processes in the Procurement, Accounts Payable and Inventory Management areas, including output documents, accounts payable controls, evaluated receipt settlement, Euro conversion and Key Performance Indicators using Logistics Information Structures. Acted as a Technical Advisor for the Procure to Pay team.

### **Materials Management Reporting Team Lead**

E-STRIPES Project – European Downstream project, 03/1998 – 07/1999, 16 Months

Contributions:

- Team Lead within the RICE – Reports Interfaces Conversions Enhancements – Production Team. Performed the analysis of requirements, the estimation and design of approved custom developments (custom reports, user-exits, SAPScript forms and half a dozen of custom LIS information structures) for Purchasing, Accounts Payable and Inventory Management.

# LIONEL VALADOU

## SAP Business Analytics Professional

### 1993 - 1998

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06/1996 - 02/1998, 21 Months

**Procter & Gamble - Global Leader in Consumer Products, Strombeek-Bever**

#### **Global SAP Helpdesk Member**

Maintenance services according to the Service Level Agreement in place with the client (SAP R/2 v5.0E).

Maintenance of Brand Profit Analysis application and the Human Resources Information Systems for Europe and the Americas.

04/1996 - 05/1996, 2 Months

**Philips - Global Leader in the Lighting Market, Roosendaal**

#### **SAP Application Consultant**

PS Implementation Project

The project objective was to implement the Project System module as part of a SAP R/3 3.0D solution to support operations of the factory's operations department. As Technical Analyst, Designed and constructed a batch-input interface between a mainframe application and the Project System module of SAP.

12/1993 - 12/1995, 25 Months

**ITT Thomas Publishing Europe, International Publishing Company, Antwerp, Belgium**

**Systems Analyst for new C applications.**

**Editor for France**





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